



# A dynamic service mechanic problem for a housing corporation

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# Outline

- › Introduction
- › Problem description
- › Two-stage recourse model
- › Online strategies
- › Numerical experiments
- › Summary and conclusion



# Introduction

Housing corporation

- › Maintenance of houses: known well-ahead
- › Emergency incidents: unforeseen

Same mechanics used to serve both types of jobs

Subcontractors also available

Decision: which jobs to serve with own mechanics,  
which ones to subcontract



# Problem description

1

Service mechanics problem:

Decision to take today, for the entire planning period:  
which maintenance activities to assign to own mechanics  
and which ones to subcontractors

Decision criterion: expected costs of serving all jobs



# Problem description

2

## Characteristics

- › Jobs: maintenance activities and emergency incidents
- › Mechanics: handymen and experts
- › Subcontractors
- › Activities: start and end time, number and type of mech.
- › Incidents: arrival and due time, duration, number and type of mechanics
- › Costs: only for subcontracting, today less expensive than during planning period, and experts jobs more expensive



# Problem description

3

Two versions of problem: with and without overtime

Overtime: only if remaining duration of job at most 4 hours

Moreover: maximum on the number of available overtime hours and cost involved, less expensive than subcontracting





# Two-stage recourse model

1

## First stage

Only activities explicitly

Probabilistic information on incidents

Decision: for each activity whether or not to subcontract

Subcontracted activities not reconsidered in second stage

Objective: total expected costs (first and second stage)



# Two-stage recourse model

2

## Second stage

Dynamic problem, incidents arrive one-by-one

Decisions:     start time of each incident  
                    assignment of all jobs to mechanics

First decision immediately after arrival, second one  
as late as possible





# Two-stage recourse model

3

Notice:

1st stage: today probabilistic information is assumed  
(stochastic programming)

2nd stage: during planning period no knowledge on incidents  
(online optimization)



# Online strategies

Four online strategies to make second-stage decisions

Two for problem without overtime:

- › Simple
- › Search

Two for problem with overtime:

- › Simple with Overtime
- › Search with Overtime



# Simple

1. Activities are permanently assigned to own mechanics
2. After arrival of incident:
  - Start time = arrival time
  - Assign incident to mechanics:  
Own mechanics attempted first, otherwise subcontractors



# Search

1

Activities tentatively assigned to own mechanics

After arrival of incident, search for start time:

Earliest time when enough own mechanics are available

If successful, incident tentative assigned to own mechanics

If not, at least one job needs to be subcontracted →  
assignment heuristic

Tentatively assignments become permanent when job starts



# Search

## 2

### Assignment heuristic (greedy)

Consider all tentatively assigned jobs

Order: decreasing costs for subcontracting

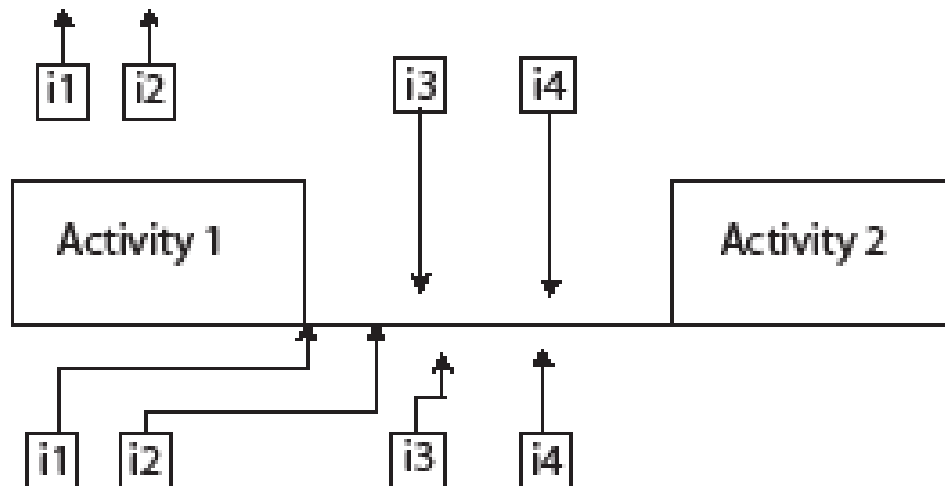
Assign jobs one-by-one to own mechanics or subcontractors

Subcontracting is permanent decision



# Difference Simple - Search

Simple



Search





# Simple with Overtime

Same as strategy Simple

But, order of assigning incidents:

- own mechanics regular hours,

- own mechanics **overtime hours**,

- subcontractors



# Search with Overtime

Same as strategy Search

Implementation of overtime as in strategy

Simple with Overtime



# Genetic Algorithm

To calculate expected costs of a solution,  
a sample of realizations of the incidents is drawn



# Numerical experiments

## Data

- › Length planning period: 2 weeks
- › 10 activities: duration 1 – 5 days, 2 – 4 mechanics
- › 50 incidents (average): duration 1 – 8 hours (85%) or 2 – 3 days (15%), 1 – 2 mechanics
- › Sample: 250 realizations
- › Each online strategy: 15 instances

CPU time: less than 7 minutes



# Results

1

For all strategies:

Compare original model to myopic model

Both solutions evaluated with 'true' objective

Online strategy	Increase in estimated costs (in %)
Simple	3 – 22
Search	3 – 28
Simple with Overtime	1 – 15
Search with Overtime	1 – 21.5



# Results

2

Simple strategies more expensive than Search strategies

→ feasible region Search bigger

Strategies with Overtime less expensive than those without

→ overtime less expensive than subcontracting





## Summary and conclusion

- › ‘New’ problem, two versions: with and without overtime
- › Model: dynamic, combination of stochastic programming and online optimization
- › Four online strategies
- › Our model better than myopic model
- › Search strategies give lower estimated costs
- › Strategies with overtime less expensive
- › CPU time small



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# Thank you for your attention

